

EXIN Agile Scrum Master

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Question 1

Your team uses Story Points to estimate User stories.

Halfway through a Sprint, you are not seeing the progress you expected. The Team feels some Stories are not

estimated correctly, when compared to other Stories.

How should you address this?

Options:

- A. Complete incomplete Stories
- B. Increase or re-estimate Velocity
- C. Re-estimate all small Stories
- D. Switch to using Ideal days

Answer: A

Question 2

Why is a Product Owner not allowed to define the workload of the Development Team for a new Sprint?

Options:

- A. This conflicts with the principle of Self-Management of the Development Team.
- B. The Product Owner does not know the velocity of the Development Team.
- C. The Scrum Master is responsible for the velocity of the Development Team.
- D. The Scrum Master and the Product Owner must agree on the workload of the Development Team.

Answer: A

Question 3

What is one of the most difficult challenges you face when transitioning your software development team to Scrum?

Options:

- A. Introducing certain technical practices
- B. Team members may already have their hands full
- C. Too rapid improvements are possible

Answer: B

Question 4

Your organization found that the Product Owner is consistently under more pressure than the developments and other participants in the project. What is common solution for that?

Options:

- A. Compiling a list with Product Owner tasks
- B. Rotating the Scrum Master role
- C. Using a Product Owner team

Answer: A

Explanation:

Reference: <https://luis-goncalves.com/product-owner-antipatterns/>

Question 5

A Scrum Team suggests to have a project with 3 Sprints of 2 weeks, while the customer suggests 1 Sprint of 6 weeks.

What is the greatest advantage of having 3 Sprints of 2 weeks?

Options:

- A. The customer has to invest fewer time.
- B. The team can inspect and adapt 2 times.
- C. The team delivers more Story Points.

Answer: C

Question 6

Kevin is a Product Owner for a retail organization. The Product Backlog for his immense marketing tool project

has 200 Product Backlog Items.

Into what should he group the smaller Stories together?

Options:

A. Epics

B. Themes

C. User Stories

D. Views

Answer: B

Explanation:

Reference: <http://www.agilemarketing.net/epic-vs-theme-2/>

Question 7

Company X-AppGo is very interested in getting the benefits of both the ITIL® Framework and the Agile principles. They want to establish a disciplined service based approach, while reducing lead team in releasing

application enhancements and improvements to their customer base.

Based on the above scenario, which would be the best processes to start integrating Agile into the ITIL® Framework?

Options:

A. Service Design and Service Transition

B. Service Strategy and Service Design

C. Service Strategy and Service Operation

D. Service Transition and Service Operation

Answer: D

Question 8

A Scrum Team is supposed to deliver potentially shippable software at the end of each Sprint. During the last

Sprint the Team did not deliver a potentially shippable increment.

The correct question to ask is: "What can we do to make sure we do better in the next Sprint?"

Who is responsible for making sure this question asked?

Options:

- A. The Development Team
- B. The Product Owner
- C. The Project Manager
- D. The Scrum Master

Answer: D

Question 9

You are a project manager for a midsize software company, which still uses the Waterfall model. Your customer wants a new software project.

When should you consider the use of Agile?

Options:

- A. The product definition is stable and will not change.
- B. The scope lacks specificity and is unlikely to remain stable.
- C. The user technology to be developed is understood.
- D. There are almost no ambiguous requirements.

Answer: B

Question 10

Which information Radiator can the team use best during the Sprint to track the work?

Options:

- A. Gantt chart
- B. Product Backlog
- C. Release Burn Up
- D. Task board

Answer: D

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